Exercise 4B: Margin

ICT3 PTB components:

**Competency:** Ensure completion of assigned actions to meet identified objectives.

**Behavior:** Make appropriate decisions based on analysis of gathered information.

**Tasks:**

39. Evaluate trigger points.
40. Ensure the Risk Management Process is maintained.
41. Implement appropriate tactics.
42. Manage incident resources.
43. Validate and revise incident objectives.
44. Re-evaluate the risk management process.

**Objective:** Gather information to develop and update plans and tactics.

**Assignment:** Watch a short video and read an article on the concept of ‘Margin’.

**Instructions:**

- Watch the Margin video found at: [http://youtu.be/B5CCqmxgc3s](http://youtu.be/B5CCqmxgc3s)
- Read the Margin excerpt from the Fall 2014 Edition of *Two More Chains*
- Answer the following questions:

1. In your own words, how would you describe the concept of ‘Margin’?

2. In the *Two More Chains* article, Matt Carroll describes a fire where a series of events happened and nobody got hurt because they “got lucky”. Think of a fire you were on (as an incident commander or another leadership position) where nothing bad happened, nobody got hurt but there was a very high potential that something could have gone wrong. Describe how the situation could’ve been handled differently or explain how the situation could have been turned into a moment of learning.